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**Opportunities**
- Awareness
- Diagnostics
- **Capacity**
  - Measurement
  - Policy making
  - Communication

**Challenges**
- Visibility
- Misuse
- Distractions
- Intermittent noise
Policy impact

Change in the policy-making culture

Inputs → Outputs → Open
Ideology → Evidence → Global
Inward → National
Learning tool

Window

Thermometer

Mirror

The bottom line
A comment on recommendations:

1. Less rankings
   • More nuanced **analysis**, in general

2. More links
   • Start with **national** efforts like NAEP, student IDs

3. Capitalize on **digital** assessments
   • Assess **often** and more broadly

4. Test longitudinal **add-ons**
   • **Link** to other efforts, even PISA-L in Canada disappeared

5. Stimulate randomized field **trials**
   • Continue experimenting and **innovating** at every round in every country